

Department/Agency Name **Executive Department/Louisiana Racing Commission**

Department/Agency Number **01-254**

**Strategic Plan FY 2014- 2015 through FY – 2018-2019**

**Agency Description Act Number 554 of the Louisiana State Legislature, in the year 1968 as amended, created the Louisiana State Racing Commission (LSRC), vested with the power to promulgate rules, regulations and conditions under which all horse racing and related wagering is conducted under the commission’s jurisdiction within the State of Louisiana. The LSRC is an agency within the Executive Department of Louisiana state government and consists of thirteen members appointed by the governor with terms running at the pleasure of the governor. Annual funding in FYE 2014 - \$12,205,895.**

**Agency Vision The LSRC will continue to promote and regulate high quality thoroughbred and quarter horse racing in the State of Louisiana with available self- generated revenues in compliance with statutes, by using strong management and regulatory controls and skills in an efficient, fair, and impartial manner.**

**Department/Agency Mission Statement To supervise, regulate, and enforce all statutes concerning horse racing and pari-mutuel wagering for live horse racing on track, off track, and by simulcasts; to collect and record all taxes due to the State of Louisiana; to safeguard the assets of the LSRC; and to perform administrative and regulatory requirements by operating the LSRC activities including annual budget formulation and execution, regulatory and veterinary daily activities and supervision, and promotion of horse breeding in Louisiana.**

**Department/Agency Philosophy Horse racing has been a major sport and entertainment industry in Louisiana from the earliest days of our state. Regulations and controls are necessary to approve racing days to maintain fair competition in the state according to high standards of operations. Racing activities must be regulated and supervised daily to protect the health and safety of the horses, jockeys, and public from unsafe, unsanitary, and/or illegal operations. The LSRC also protects the horse racing industry in Louisiana to maintain proper stability, compliance with statutes, honest competition, and employment in a highly competitive gaming environment with rapidly changing technology, statutes, and customs. The LSRC must provide regulatory legal**

**controls to reduce risks to the entire billion-dollar annual horse racing industry, which has a major impact on the daily economy in Louisiana.**

**Department/Agency Goals** The goal of the LSRC Horse Racing Program is to provide efficient, effective leadership, supervision, regulation and administrative management and support necessary to carry out the mission of regulatory and administrative functions of the LSRC concerning horse racing, including payment of breeder awards and supervision of video poker pass through purse funds. The goals of the LSRC are part of the State Outcome Goal of “Transparent, Accountable, and Effective Government.” The specific goals are:

**I.-- that racing associations conduct live horse race meetings which are approved by the LSRC and which are operated by responsible management approved by the LSRC according to statutes;**

**II.-- that every owner and/or trainer seeking to enter a horse in competition is a person of good character and of financial responsibility;**

**III.-- that every horse appearing in a race is the animal he is represented to be on the racing program (horses are identified by registration papers and unique tattoo number) and is carrying the correct weight as assigned by the track handicapper;**

**IV.-- that every horse race contested represents a true competitive effort by every participating horse and rider;**

**V.-- that no rider during the running of a horse race commits any act that would *unfairly tend to make the race anything other than a true competitive test*;**

**VI.-- that every horse is physically fit to race;**

**VII.-- that no one responsible for the custody of a competing horse has administered any prescribed medication to the competing animal within a specified time prior to the race;**

**VIII.-- that every racing association is doing its utmost to provide the spectator public, the horses and their attendants necessary and adequate facilities to accomplish its mission;**

**IX.-- that wagering facilities, management and employees of racing associations and the LSRC are of an order to inspire confidence of the patrons in the way this feature of the sport is conducted;**

**X.-- that breeder awards paid by the Breeder Organizations from statutory state funds earned by the LSRC are reimbursed timely to promote the thoroughbred and quarter horse breeding industry in Louisiana and thus to supply sufficient horses to fill races.**

LSRC Executive Administrative Activity  
**\$1,210,512 annually**

Budget amount in FYE 2013/14

Activity authorization        **Louisiana Revised Statutes, Chapter 4, Racing Parts 1 and 2, Horse Racing, Section 141 et. seq. Withholds from taxes collected on pari-mutuel wagering, admissions, occupational licenses, fines, forfeited appeal fees, examination fees, etc.**

Activity mission statement .        **The basic mission is included above in detail. The mission of the Executive Administrative Division is to operate the LSRC domicile office in New Orleans, LA and to perform all general administrative activities necessary for the LSRC to function daily on a regular basis, including scheduling LSRC public meetings and working with the committees of the LSRC.**

Activity goals        **The goal of the Executive Administrative Division is to plan, supervise, budget, pay, file and schedule all racing activities and to effectively and efficiently work with the Racing Associations and organizations, and the public through efficient use of self generated funds, cooperation and communications within the normal monthly and annual business cycles to create a calendar of live race days and to schedule public and committee meetings to review and decide on legal cases before the LSRC and other management issues.**

Description of LSRC Executive Administrative Activity        **The Executive Administrative Activity supervises and operates all of the LSRC administrative activities throughout the State of Louisiana including human resources, hiring, training, scheduling work assignments, preparing and executing budgets under the supervision of the Fiscal Director and fiscal impact reports, purchasing and paying for supplies, contracting, conducting public meetings, scheduling and collecting fees for tests and/or fines, processing all travel vouchers, maintaining regulations and files, maintaining a complete computer system on a network and Oracle data base, etc.**

**The LSRC Executive Administrative Activity publishes a manual of statutes and rules, as well as a racing calendar, and all information on the LSRC website, in addition to processing legislative fiscal notes and coordination with the state fiscal and budget offices, legislators, and the public.**

**Objective of LSRC Executive Administrative Activity    The objective is to maintain horse racing activities as a successful going concern in compliance with statutes, operating according to an approved annual budget, and performing its mission through the use of experienced management, trained employees, computer technology and available self generated resources in a changing work environment with heavy competition in the gaming industry and horse racing in other states, technology advances, the economy, and changes in statutes and reporting requirements. The LSRC constantly promotes best practices and monitors work performance to continue to achieve outstanding work and to avoid duplication of work through supervision, strong internal controls, careful review of budget execution, and analytic review on a daily and business cyclical basis.**

**Outcome. Horse racing and breeding in Louisiana continue to be a successful, safe form of competitive form of entertainment for the public and a major source of jobs and revenue for participants and the State of Louisiana**

### **Performance Indicators**

**Inputs    Self generated funds are received daily based on statutes and approved annually by legislative budget appropriations.**

**Outputs    Expenses are approved and paid timely and operations continue in a going concern concept based on prior year historical trends.**

**Outcome    Expenses and operations are within 5% or less variation from budget.**

**Quality    Work is progressing normally based on historical basis and within budget.**

### **Other Indicators**

**See attached table.**

Horse/Racing, Licensing and regulation activity    **FYE 2013/14 budget - \$2,972,882 annually**

Activity authorization            **Louisiana Revised Statutes, Chapter 4, Racing, Part 1 and 2, Horse Racing, Section 141 et. seq. Withholds from taxes collected on pari-mutuel wagering, admissions, occupational licenses, fines, forfeited appeal fees, examination fees, etc. are collected. Funding is self-generated.**

Activity mission statement.    **The basic mission is outlined above in detail. The Licensing and Regulation Division's mission is to regulate the operations of all horse racing activities in Louisiana including operation of the on-site LSRC field offices at each track, performing all licensing and regulatory functions for the LSRC which are necessary to successfully control eligibility of people and horses to work and/or compete in horse racing in Louisiana, to promote and maintain safe working conditions for riders and horses, and to collect all State of Louisiana self-generated revenue from pari-mutuel wagering, attendance taxes, licenses, fines, and test fees.**

The goal of the Licensing and Regulatory Division    **is to plan, supervise, license, test, provide stewards' rulings, budget and collect revenues, conduct security inspections, maintain official files, and to monitor all racing activities effectively and efficiently while working daily with the racing associations and the public; to provide an on-site office during all live meetings and to testify at scheduled LSRC public meetings before the LSRC.**

Description of program activities            **The LSRC Licensing and Regulatory Division maintains a seasonal on-site office during all live racing seasons at all race tracks in the State of Louisiana to issue licenses, process records and horse papers through an on line computer database daily and to perform human and equine drug tests, and other security details. A state steward is assigned to the field office at each live racetrack during the racing season to validate the results of each race and to issue decisions and rulings for the LSRC. The Assistant Executive Director and the state stewards maintain constant unannounced surveillance of all racing activities for equine or human drug use and/or alcohol, as well as other unlawful activities such as electrical devices, which may be used to influence the outcome of a race.**

**The LSRC Licensing and Regulatory Division supervises and operates all licensing activities at seasonal field offices throughout the State of Louisiana and at the domicile including hiring, training, scheduling work assignments, preparing purchasing requisitions, maintaining files in Oracle database on line, receiving/recording payments, issuing licenses annually, handling stewards' decisions on all racing related issues, verifying and monitoring worker's compensation insurance for trainers, guarding the winning horses after each race, insuring proper chain of custody for all human and equine samples and performing security services and working with local police to protect the integrity of horse racing.**

**The on-site auditors collect and audit self-generated revenue daily. The Chief Auditor and the auditors also provide input to the Executive Director and Fiscal Director in preparation of the annual budget of the self-generated revenues and they audit the annual budget execution for all self-generated revenues and video poker pass through funds.**

**Racing associations submit an annual opinion audit by a CPA and annually apply for race days.**

**Objective The objective is to maintain a successful, honest, controlled and regulated racing environment with healthy horses through efficient use of resources and the use of technology in a changing work environment caused by heavy competition in the gaming industry in Louisiana, technology advances, and changes in schedules.**

### **Performance Indicators**

**Inputs Applications from individuals participating in racing are received for licensing daily. Drug tests are conducted. Fees and pari-mutuel taxes are received and deposited daily. Security checks are made on employees, horses and grounds unannounced.**

**Outputs Licenses are processed and issued. Applications are verified for completeness, accuracy, eligibility, and possible illegal activities. Various reports of fees received for licenses, fines, etc. are prepared and reconciled. Reports and records of horse health and racing injuries are maintained. Licenses are mandatory and all racing participants while on duty must wear badges. Stewards make decisions regarding placing of horses at each race and act on illegal activities noted at race tracks with disciplinary action and/or fines when appropriate.**

**Outcomes** Racing is regulated and conducted successfully on schedule and funds and operations are according to budget and normal work schedules within time deadlines. Safety of human and equine participants is improved. Public support and perception for the sport of horse racing is improved.

**Efficiency** Expenses and operations are within 5% of budget. Any variance, which is considered critical, is reviewed and a decision is made to correct the problem.

**Quality** Work is progressing normally based on historical basis and within budget. Internal controls are strong. National best practices are followed whenever possible.

**Outcome** Horse racing operates successfully with public support and confidence within regulations and racing issues are settled in a formal legal environment.

### **Other Indicators**

See attached table

**Horse Racing/Breeder Activity** FYE 2013/14 Annual budget \$12,205,895 of which \$3,350,246 is statutory video poker device purse supplements pass through funds and \$2,592,188 is self generated budgeted for reimbursement of breeder and stallion awards for Louisiana bred horses and OTB breeder awards as required by statutes.

**Activity authorization** . Louisiana Revised Statutes, Chapter 4, Racing Part 1 and 2, Horse Racing, Section 141 et. seq. Withholds from taxes collected on pari-mutuel wagering, admissions, occupational licenses, fines, forfeited appeal fees, examination fees, etc. for breeder awards.

**Video Poker Pass Through Funds-** Authorized by R.S. 33:4862.11, Para 4852.11 (1994).

**Activity mission statement** The mission of the Breeder Activity is to reimburse thoroughbred and quarter horse breeder awards from LSRC self generated funds as provided by statutes and based upon detailed requests for reimbursement of

**individual breeder awards from the Louisiana Thoroughbred Breeder Association (LTBA) and the Louisiana Quarter Horse Breeder Association (LQHBA).**

**Activity goals The goal of the Breeder Awards Activity is to audit self generated funds available throughout the year to reimburse the LTBA and LQHBA for payment of individual breeder awards as authorized by statutes. The LSRC also pays the off track breeder (OTB) awards directly to the Breeder Organizations out of self generated pari-mutuel revenue from OTB activities.**

**The goal of the Video Poker Pass Through Purse Funds Activity is to effectively schedule out and plan the budget and disbursements of these appropriated purse funds and to process withdrawals of funds as authorized and to complete audits. Funds are requested by the Breeder Organizations during the fiscal year according to regulations and approved for disbursement by the LSRC Executive Director. Each fiscal year 2/3 of the total appropriation of Video Poker Purse Funds are disbursed to the racetracks based on the number of live thoroughbred race days in the preceding calendar year. The thoroughbred purse funds are disbursed by the LSRC upon requests from the LTBA based on condition books from the racetracks and approved by the LSRC Executive Director The LQHBA receives 1/3 of the total annual appropriation of Video Poker Appropriated Purse Funds for quarter horse races. These funds are disbursed upon requests from the LQHBA for quarter horse purses at the racetracks based on the related condition book as authorized by statutes and also approved the LSRC Executive Director.**

**Description summary of breeder awards activity The Breeders Award Activity is based on LSRC self-generated revenues and on the amount wagered in Louisiana. Thoroughbred breeder awards are paid directly by the LTBA to breeders of winning horses (first, second, and third). These funds are earned for reimbursement of thoroughbred breeder awards by a statutory formula of the larger of \$700,000 or 3/10 of 1% of total wagers. The total wagers are verified and compiled into monthly reports by the LSRC auditors. The amount of annual funds for reimbursement for quarter horse breeder awards is fixed by statute at \$800,000 payable during the fiscal year of earned LSRC self generated funds for reimbursement to the LQHBA for payments to breeders of winning horses (first, second and third) and eligible Louisiana QH stallions.**

**Off track wagering (OTB) breeder awards (approximately \$300,000 annual) are paid to the breeder organizations by the LSRC at the rate of 14% of total LSRC**

**pari-mutuel revenue earned from off track wagers. The amount of OTB wagers is calculated and compiled monthly by the LSRC auditors.**

**Objective The objective is to correctly calculate and to make reimbursements and payments during the fiscal year from self generated funds earned for individual thoroughbred and quarter horse breeder awards and for OTB breeder awards according to statutes .**

**Outputs Funds for individual thoroughbred and quarter horse breeder awards are reimbursed from LSRC self generated revenue as they are earned and available during the fiscal year to the breeder organizations according to statutes.**

**Payments of OTB breeder awards are made quarterly to the LTBA and LQHBA at 14% of LSRC OTB revenue according to statutes.**

**Outcomes The horse breeding industry in Louisiana is promoted and/or better quality horses will be available to race in a safer environment in Louisiana. This will result in employment opportunities and a successful and growing breeding and racing industry. The availability of a sufficient number of horses to race on each approved race day is critical to a successful race meet.**

**Efficiency Income and payments are with-in budget authorization.**

**Quality Calculations and transfers of funds are accurate and timely.**

**Horse/Racing, Veterinary Activity FYE 2014 budget - \$2,592,188 annually**

**Activity authorization Louisiana Revised Statutes, Chapter 4, Racing, Part 1 and 2, Horse Racing, Section 141 et. seq. Withholds from taxes collected on pari-mutuel wagering, admissions, occupational licenses, fines, forfeited appeal fees, examination fees, etc. Funding is self generated.**

**Statutory dedications are included in funding effective in FYE 2011 and beyond for Veterinary activities concerning all veterinary medical issues for the Racing Commission. The main concerns are the health and safety of the active**

**racers participants, both human and equine, by close and careful medical examination and records of racehorses and the equine related activities and diseases.**

**Activity mission statement The basic mission is outlined above in detail. The Veterinarian Activity's mission is to perform all examinations and testing of horses racing in Louisiana in compliance with the Association of Racing Commissioners International (ARCIN) national Model Rules. These examinations and tests are necessary to successfully control eligibility of horses to race and/or to compete in horse racing in Louisiana, to promote and maintain safe working conditions for riders and horses.**

**The goal of the Veterinarian Activity is to plan and supervise all veterinary activities of horse racing in Louisiana with pre race exams of all horses scheduled to race.**

**Description of program activities. State Veterinarians examine horses scheduled for racing in pre race exams, guarding the winning horses after each race, insuring proper chain of custody for equine samples.**

**The Equine Medical Director supervises the State Veterinarians at on-site races at Louisiana racetracks during the annual racing cycle based on approved live race days by the LSRC. The agenda includes daily pre-race examination of all horses scheduled to race, medication rules, racing injury reporting program, contagious disease preventions, and scratch rules. The Veterinarian Program is funded annually partly by appropriations from the State Gaming Control Fund which receives state earnings from slot machines at all race tracks in Louisiana.**

**Objective The objective is to maintain a safe, successful, honest, controlled and regulated racing environment with healthy horses through efficient use of resources and the use of technology in a changing work environment caused by heavy competition in the gaming industry in Louisiana, technology advances, and changes in schedules.**

### **Performance Indicators**

**Inputs Pre race examinations and equine drug tests are performed.**

**Outputs** Horses who are physically unfit to race are scratched from the race programs. Drug tests are monitored for results and positive tests are subject to the disciplinary procedures of the Racing Commission rules.

**Outcomes** Racing is regulated and conducted successful with fewer equine and human injuries and breakdowns. Safety of human and equine participants is improved. Public support and perception for the sport of horse racing is improved

**Efficiency** Expenses and operations are within budget. Any variance, which is considered critical, is reviewed and a decision is made to correct the problem.

**Quality** Work is progressing normally based on historical basis and within budget. Internal controls are strong. National best practices are followed whenever possible.

#### **Other Indicators**

See attached table.

All documents used in the development of the strategic plan as well as the data used for the completion of quarterly performance progress reports through the Louisiana Performance Accountability System (LaPAS) are maintained according to retention laws applicable to the LSRC.

The maintenance of agency records and actual monitoring and evaluation processes are performed by Racing Stewards and Managers within the various activities and monitored and reported by Internal Auditors through the LaPAS system quarterly.

**References and other indicators: Internet at [www.louisiana.gov](http://www.louisiana.gov) , LAPAS, Fiscal Year, Executive Dept., Agency 254, Louisiana Racing Commission.**

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# 01-254 Louisiana State Racing Commission - Horse Racing Program

## Tables for LSRC Strategic Plan for Period FY 2014-2015 - FY 2018-2019

<b>GOAL ONE</b>	<b>Executive/Administrative Activity. To promote and ensure supervision and integrity in the successful operations of horse racing in the State of Louisiana.</b>		
	<b>OBJECTIVE 1</b>	<b>Through the Executive Administration activity, to oversee all horse racing and related wagering and to maintain administrative expenses at less than 25% of all self-generated revenues.</b>	
		Strategy 1.1	Reduce administrative expenses through best practice procedures and controls in budget execution.
		Strategy 1.2	Monitor wagers daily, monthly, and annually to estimate self-generated revenues and trends
		Strategy 1.3	Make every effort to keep cost per race at reasonable minimum while accomplishing mission with limited resources
<b>GOAL TWO</b>	<b>Licensing and Regulatory Activity. To regulate, audit, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes.</b>		
	<b>OBJECTIVE 2.1</b>	<b>Through the Licensing and Racing activity to license and regulate all qualified applicants.</b>	
		Strategy 2.1.1	Test human participants in racing, at random and for cause, to deter and prevent illegal use of drugs and/or alcohol
		Strategy 2.1.2	Issue and monitor number of licenses to measure participation in horseracing and to collect self generated revenue according to statutes.
		Strategy 2.1.3	Test specific number of human participants in racing, at random and for cause, to maintain statistical records regarding trends and types of treatment for illegal drug and/or alcohol use. These tests protect the riders and horses from accidents through a controlled safety program.
	<b>OBJECTIVE 2.2</b>	<b>To present serious rulings, fines, and cases to the racing commission at public meetings for open hearings and decisions</b>	
		Strategy 2.2.1	Schedule cases before the racing commission for decisions based on evidence and statutes.
		Strategy 2.2.2	To monitor number of cases presented to the racing commission and number of cases overturned to determine trends and the success of the decisions of the racing stewards

<b>GOAL THREE</b>	<b>Breeder Awards Activity. To process periodic payments to breeder organizations from self-generated revenue timely to fund payments for individual breeder awards authorized by statutes.</b>		
<b>OBJECTIVE 3</b>	<b>To promote horse breeding in Louisiana by reimbursing breeder awards accurately and timely according to statutes.</b>		
Strategy 3.1	Process reimbursement requests from breeder organizations for payment of breeder awards.		
Strategy 3.2	A.	Pay out reimbursement of breeder funds to breeder organizations timely during the fiscal year based on available LSRC self generated revenue.	
	B.	Calculate and compile reports of funds earned and paid out based on amount of wagers in Louisiana and availability of funds earned.	
<b>GOAL FOUR</b>	<b>Through the Veterinary Program to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medication and to keep records of the examinations, soundness of horses and of racing accidents.</b>		
<b>OBJECTIVE 4</b>	<b>LRC veterinarians will perform daily equine inspections and medical tests to insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport.</b>		
Strategy 4.1	LRC Veterinary activity will perform pre/post race day testing of horses.		
Strategy 4.2	Schedule and perform equine inspections prior to every live TH and QH race in Louisiana		
	A.	Maintain monthly records of inspections.	
	B.	Publish reports of examinations, injuries, and accidents.	
Strategy 4.3	LRC Veterinarians will keep records and Publish the inspections, soundness of horses and of racing accidents.		
Strategy 4.4	LRC Veterinarians will keep records and Publish the inspections, soundness of horses and of Catastrophic Breakdowns.		
Strategy 4.5	Veterinary Activity will test at least 15 horses each live race day with an annual total of 10,500 Equine Sample Tested.		

<b>Performance Indicator Number</b>	<b>Title of Sheet</b>	<b>Name of Performance Indicator</b>
1	Admin Ex 25%	Administrative expenses as a percentage of self generated revenue.
2	Handle	Annual amount wagered at race tracks and Off-Track Betting Parlors (OTB's) in millions.
3	Cost per Race	Cost Per Race.
4	% of Human Positives	Percentage of humans testing positive.
5	No of Licenses	Number of Licenses Issued.
6	No of Humans Tested	Number of human samples tested annually.
7	No of Cases Heard	Number of cases heard annually.
8	No of Cases Overturned	Number of cases overturned.
9	% of Breeder Awards	Reimbursement of funds to breeder organizations for breeder awards accurately & timely.
10	Annual Amt Breeder Awards	Annual amount of funds paid to breeder organizations for breeder awards.
11	% of Horses Testing Positive	Percentage of horses testing positive.
12	Equine Pre-race Inspections	Number of pre race inspections conducted.
13	% of Equine Injuries	Percentage of horses injured while racing.
14	% of Catastrophic Equine Injuries	Percentage of horses with catastrophic injuries while racing.
15	No of Equine Tests	Number of equine samples tested annually.

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Executive Administrative Activity</b>											
<b>GOAL ONE:</b>	<b>Promote and ensure integrity in the successful operations of horse racing in the State of Louisiana</b>										
<b>OBJECTIVE 1</b>	Through the Executive Administration activity, to oversee all horse racing and related wagering and to maintain administrative expenses at less than 25% of all self-generated revenues.										
	Strategy 1.1	Reduce administrative expenses through best practice procedures and controls in budget execution.									
<b>Links</b>	Transparent, Accountable, and Effective Government										
	Economic development										
	Children's budget Link										
	Not applicable										
	Human Resource Policies Beneficial to Women and Families Link:										
	Flexible hours and working conditions.										
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):										
	Not applicable										
	<b>Performance Indicator Number</b>										
	<b>1</b>										
	<b>Performance Indicator Name</b>										
	<b>Administrative expenses as a percentage of self generated revenue.</b>										
	<b>LaPAS PI Code</b>										
	<b>24311</b>										
	<b>Level</b>										
	<b>Key</b>										
Performance Indicators:											
	Input	Total self generated income and total administrative expenses are processed timely.									
	Output	Ratio of administrative expenses to total self generated income.									
	Outcome	All revenues and fees are collected, deposited to the State Treasury, and classified timely.									
		All expenses of the racing commission are paid correctly and timely.									
		Administrative expenses are reviewed for priority and costs for efficiency and economy.									
	Efficiency	Expenses are paid according to the approved budget. Self generated revenue is received as planned.									
	Quality	Variations from budget are within reasonable standards of 5% unless unexpected cause is demonstrated.									
	Principal stakeholders	State budget									
		Racing Commission employees									
	External factors	Strong competition from racing facilities outside Louisiana reduces revenues.									
		The success of horse racing depends on the public perception of honesty and economy.									
		Self generated revenue is the primary source of funds for horse racing regulation.									

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Executive Administrative Activity</b>									
<b>GOAL ONE:</b>	<b>Promote and ensure integrity in the successful operations of horse racing in the State of Louisiana</b>								
<b>OBJECTIVE 1</b>	Through the Executive Administration activity, to oversee all horse racing and related wagering and to maintain administrative expenses at less than 25% of all self-generated revenues.								
Strategy 1.2	Monitor wagers daily, monthly, and annually to estimate self-generated revenues and trends.								
Transparent, Accountable, and Effective Government									
Economic development									
Children's budget Link									
Not applicable									
Human Resource Policies Beneficial to Women and Families Link:									
Flexible hours and working conditions.									
Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):									
Not applicable									
<b>Performance Indicator Number</b>									
<b>2</b>									
<b>Performance Indicator Name</b>									
<b>Annual amount wagered at race tracks and Off-Track Betting Parlors (OTB's)(in millions)</b>									
<b>LaPAS PI Code</b>									
<b>1054</b>									
<b>Level</b>									
<b>Key</b>									
Performance Indicators:									
Input									
Wagers are placed at licensed racing outlets regulated by the LSRC.									
Output									
Pari-mutuel taxes are collected from statutory commission and attendance fees are collected.									
Outcome									
LSRC receives statutory self generated revenues which are deposited by Licensees.									
Efficiency									
Self generated revenues are collected within 5% of budget.									
Quality									
Annual amounts wagered are within 5% of budget.									
Administrative expenses are reviewed for priority and costs.									
Principal stakeholders									
Racing Associations who receive Pari-mutuel commissions from wagers									
Horse owners who receive purses from Pari-mutuel commissions									
Horse breeders who receive breeder awards from LSRC self generated revenues									
External factors									
Competition from other states in horse racing.									
Competition from gaming activities.									

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Executive Administrative Activity</b>										
<b>GOAL ONE:</b>	<b>Promote and ensure integrity in the successful conduct of horse racing in the State of Louisiana</b>									
<b>OBJECTIVE 1</b>	Through the Executive Administration activity, to oversee all horse racing and related wagering and to maintain administrative expenses at less than 25% of all self-generated revenues.									
	Strategy 1.3	Make every effort to keep cost per race at reasonable minimum while accomplishing mission.								
<b>Links</b>	Transparent, Accountable, and Effective Government									
	Economic development									
	Children's budget Link									
	Not applicable									
	Human Resource Policies Beneficial to Women and Families Link:									
	Flexible hours and working conditions.									
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):									
	Not applicable									
	<b>Performance Indicator Number</b>		<b>3</b>							
	<b>Performance Indicator Name</b>		<b>Cost Per Race</b>							
	<b>LaPAS PI Code</b>		<b>1055</b>							
	<b>Level</b>		<b>Key</b>							
Performance Indicators:										
		Input	Total expenses of the LSRC divided by total races (assuming 10 races per race day)							
		Output	Average cost per race.							
		Outcome	A means of measuring cost to conduct racing in Louisiana.							
		Efficiency	Costs are within 5% of performance standard.							
			Administrative expenses are reviewed for priority and costs.							
		Quality	Racing is conducted most efficiently within self generated revenues.							
		Principal stakeholders	Racing Associations							
			Horse racing participants, breeder and horse racing organizations							
			Local economy and community taxing authorities							
		External factors	Racing fans who wager have discretionary choices in entertainment.							
			All revenue is self generated.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL TWO</b>	<b>To regulate, examine, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes and to protect the integrity of the sport.</b>								
<b>OBJECTIVE 2.1</b>	Through the Licensing and Regulation activity, to test at least 3 humans per liver race day.								
	Strategy 2.1.1 Test human participants in racing, at random and for cause, to deter and prevent illegal use of drugs and/or alcohol and to protect the safety of riders and horses.								
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link								
	Human Resource Policies Beneficial to Women and Families Link:								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):								
	Flexible hours and working conditions.								
	Not applicable								
	<b>Performance Indicator Number</b>								
	<b>1</b>								
	<b>Performance Indicator Name</b>								
	<b>Percentage of humans testing positive</b>								
	<b>LaPAS PI Code</b>								
	<b>11601</b>								
	<b>Level</b>								
	<b>Key</b>								
Performance Indicators:									
	Input		LSRC on-site personnel test at least 3 human racing participants for illegal drugs or alcohol per live race day.						
	Output		Results of the human testing are reported and rulings are issued for humans testing positive.						
	Outcome		Strong regulatory controls and strict penalties deter abuse.						
	Efficiency		Number of human positives stays within 5% of projected performance standards, indicating successful regulation.						
	Quality		Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment.						
Principal stakeholders									
Jockeys, trainers, horse owners, employees,									
Racing associations, drug and alcohol treatment centers									
Laboratories who do the drug tests									
External factors									
Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.									

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL TWO</b>	<b>To regulate, examine, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes and to protect the integrity of the sport.</b>								
<b>OBJECTIVE 2.1</b>	Through the Licensing and Racing activity to license and regulate all qualified applicants.								
	Strategy 2.1.2	Monitor number of licenses issued to measure participation in horseracing.							
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link								
	Human Resource Policies Beneficial to Women and Families Link:								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):								
	Flexible hours and working conditions.								
	Not applicable								
	<b>Performance Indicator Number</b>								
	<b>2</b>								
	<b>Performance Indicator Name</b>								
	<b>Number of Licenses Issued</b>								
	<b>LaPAS PI Code</b>								
	<b>1056</b>								
	<b>Level</b>								
	<b>Supporting</b>								
Performance Indicators:									
	Input	LSRC on-site offices process license applications for racing participants.							
	Output	Licenses are issued daily and fees collected.							
	Outcome	Regulation of the number and quality Louisiana Horseracing licensees and security of horseracing through screening activities are provided.							
		LSRC earns self generated revenues from license fees.							
	Efficiency	Number of licenses issued is within 5% of projected performance standards.							
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment.							
	Principal stakeholders								
	Racing participants applying for licenses								
	Safety of horses and participants will also encourage more licenses								
	External factors								
	All revenue is self generated for LSRC.								
	Better purses will attract better and more horses to race and issuance of more licenses.								

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL TWO</b>	<b>To regulate, examine, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes and to protect the integrity of the sport.</b>								
<b>OBJECTIVE 2.1</b>	Through the Licensing and Regulation activity, to test at least 3 humans per live race day.								
	Strategy 2.1.3	Test specific number of human participants in racing, at random and for cause, to maintain statistical records regarding trends and types of treatment for illegal drug and/or alcohol use. These tests protect the riders and horses from accidents through a controlled safety program.							
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link Not applicable								
	Human Resource Policies Beneficial to Women and Families Link: Flexible hours and working conditions.								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable								
	<b>Performance Indicator Number</b>	<b>3</b>							
	<b>Performance Indicator Name</b>	<b>Number of human samples tested annually.</b>							
	<b>LaPAS PI Code</b>	<b>1058</b>							
	<b>Level</b>	<b>Supporting</b>							
Performance Indicators:									
	Input	LSRC on-site personnel perform human testing on at least 3 humans per live race day.							
	Output	Results of the human testing are reported and number tested are counted.							
		Humans testing positive are disciplined in Steward's rulings.							
	Outcome	Strong regulatory controls and strict penalties deter abuse.							
		Regulations are strengthened and uniformly applied.							
	Efficiency	Number of human samples tested stays within 5% of projected performance standards, indicating consistent successful regulation.							
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment.							
	Principal stakeholders	Jockeys, trainers, horse owners, employees, Racing associations, drug and alcohol treatment centers, Laboratories who do the drug tests							
	External factors	Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL TWO:</b>	<b>To regulate, examine, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes and to protect the integrity of the sport.</b>								
<b>OBJECTIVE 2.2</b>	To present serious rulings, fines, and cases to the Racing Commission at public meetings for open hearings and decisions								
	Strategy 2.2.1 Schedule cases before the Racing Commission for decisions based on evidence and statutes.								
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link Not applicable								
	Human Resource Policies Beneficial to Women and Families Link: Flexible hours and working conditions.								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable								
	<b>Performance Indicator Number 4</b>								
	<b>Performance Indicator Name Number of cases heard annually</b>								
	<b>LaPAS PI Code 1060</b>								
	<b>Level Supporting</b>								
Performance Indicators:									
	Input	On-site rulings by stewards are appealed to the LRC for adjudication during their periodic racing commission meetings.							
	Output	Racing Commission hears evidence and either upholds rulings or changes rulings. Serious cases are decided by the commission instead of by only the Steward.							
	Outcome	Fairness of rulings is reviewed and enhanced at the Racing Commission Meeting hearings. Some rules are changed by committee action for better regulation when there is a definite trend.							
	Efficiency	Number of cases heard is within 5% of projected performance indicators.							
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment.							
	Principal stakeholders	Racing Associations, Horseracing participants, betting public, Breeders and Owners, All horse racing participants							
	External factors	Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL TWO:</b>	<b>To regulate, examine, license, and safeguard all participants in horse racing activities in Louisiana in compliance with statutes and to protect the integrity of the sport.</b>								
<b>OBJECTIVE 2.2</b>	To present serious rulings, fines, and cases to the Racing Commission at public meetings for open hearings and decisions								
Strategy 2.2.2	To monitor number of cases presented to the Racing Commission and number of cases overturned to determine trends and the success of the decisions of the racing stewards								
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link								
	Human Resource Policies Beneficial to Women and Families Link:								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):								
	Flexible hours and working conditions.								
	Not applicable								
	<b>Performance Indicator Number</b>								
	<b>5</b>								
	<b>Performance Indicator Name</b>								
	<b>Percentage of cases overturned.</b>								
	<b>LaPAS PI Code</b>								
	<b>1059</b>								
	<b>Level</b>								
	<b>Supporting</b>								
Performance Indicators:									
	Input	On-site rulings by stewards are appealed to the LRC for adjudication during their periodic Racing Commission meetings. The number of overturned rulings is calculated.							
	Output	Cases with disciplinary action are upheld, overturned, or changed. Sometimes fines are given and these are self generated forms of revenue.							
	Outcome	Fairness of rulings is reviewed and enhanced at the Racing Commission Meeting hearings. High standards are maintained and adhered to by stewards. Stewards must be accredited and attend continuing education.							
	Efficiency	Number of cases overturned is within 5% of projected performance indicators.							
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment. Caliber and professionalism of stewards is monitored, and overall fairness is established.							
	Principal stakeholders	Racing Associations, Horseracing participants, betting public, Breeders and Owners, All horse racing participants.							
	External factors	Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.							

01-254 Louisiana State Racing Commission - Horse Racing Program/Breeder Awards Activity										
GOAL THREE		<b>Breeder Awards Activity. To reimburse breeder organizations for breeder awards from self generated revenue timely to fund payments to breeder organizations for individual breeder awards authorized by statutes.</b>								
OBJECTIVE 3		To promote horse breeding in Louisiana by reimbursing breeder organizations from self generated funds for payment of breeder awards to authorized breeders according to statutes.								
	Strategy 3.1	Reimburse breeder organization based on requests and available self generated funds according to statutes.								
Links	Transparent, Accountable, and Effective Government									
	Economic development									
	Children's budget Link Not applicable									
	Human Resource Policies Beneficial to Women and Families Link:						Flexible hours and working conditions.			
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):						Not applicable			
	<b>Performance Indicator Number</b>			<b>1</b>						
	<b>Performance Indicator Name</b>			<b>Percentage of Breeders Awards issued w/in 60 days to the thoroughbred &amp; quarter horse associations.</b>						
	<b>LaPAS PI Code</b>			<b>1061</b>						
	<b>Level</b>			<b>Key</b>						
Performance Indicators:										
		Input	Receive audit reports from LSRC auditors on funds wagered in Louisiana monthly. Calculate amounts of earned for thoroughbred breeder awards and available funds.							
		Output	Fill requests from breeder organizations for reimbursement according to statutes							
		Outcome	Breeders receive payments from breeder organizations for breeder awards timely and horse breeding continues to be successful with abundance of horses bred and racing in Louisiana							
		Efficiency	Breeder awards are paid within reasonable time from date of race.							
		Quality	Louisiana is competitive with other states in attracting breeders and owners to participate.							
	Principal stakeholders		Racing Associations, Breeders and Owners of winning horses							
	External factors		Strong competition from racing facilities outside Louisiana necessitates prompt payment of breeder awards to maintain the breeding							

01-254 Louisiana State Racing Commission - Horse Racing Program/Breeder Awards Activity									
<b>GOAL THREE:</b>	<b>Breeder Awards Activity. To reimburse thoroughbred and quarter horse breeder organizations from self generated revenue timely to fund payments to breeders for individual breeder awards authorized by statutes.</b>								
<b>OBJECTIVE 3</b>	To promote horse breeding in Louisiana by reimbursing breeder organizations from self generated funds for payment of breeder awards to authorized breeders according to statutes.								
Strategy 3.2	A.	To promote horse breeding in Louisiana by producing monthly reports of wagers in Louisiana and of self generated revenue earned, and available funds to make timely and accurate reimbursements to the breeder organizations for payment of individual breeder awards according to statutes							
	B.	Maintain records of funds paid out for breeder awards by breed according to statutes. so that statutory limits are not exceeded.							
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link Not applicable								
	Human Resource Policies Beneficial to Women and Families Link: Flexible hours and working conditions.								
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable								
	<b>Performance Indicator Number 2</b>								
	<b>Performance Indicator Name Annual amount of funds reimbursed for TH and QH breeder awards</b>								
	<b>LaPAS PI Code 1062</b>								
	<b>Level Key</b>								
Performance Indicators:									
	Input	LSRC employees compile records and reports of wagers and self generated earnings for availability of funds to transfer to the State Treasury for payment to breeder organizations.							
	Output	LSRC Fiscal Division makes payments of self generated funds in a professional manner.							
	Outcome	Adherence to statutory limits and annual amounts for breeder awards is maintained and breeders receive payments timely.							
	Efficiency	Statutory amounts for breeder awards are issued timely and breeders receive awards promptly.							
	Quality	LSRC's compliance with legal requirements sets a good example of integrity in horseracing.							
	Principal stakeholders	Racing Associations, Breeders and Owners of winning horses							
	External factors	Strong competition from racing facilities outside Louisiana necessitates prompt payment of breeder awards to maintain the breeding							

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>			
<b>GOAL FOUR</b>	<b>Through the Veterinary Program to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medications and to keep records of the inspections, soundness of horses and of racing accidents</b>		
<b>OBJECTIVE 4</b>	LRC Veterinary Activity will perform daily equine inspections and medical tests of insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport; and will test at least 15 horses each live race day. Also to maintain records and reports of evidence of cases, treatments, etc.		
	Strategy 4.1	LRC Veterinary activity will perform pre/post race day testing of horses.	
<b>Links</b>	Transparent, Accountable, and Effective Government		
	Economic development		
	Children's budget Link	Not applicable	
	Human Resource Policies Beneficial to Women and Families Link:	Flexible hours and working conditions.	
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):	Not applicable	
	<b>Performance Indicator Number</b>	<b>1</b>	
	<b>Performance Indicator Name</b>	<b>Percentage of horses testing positive</b>	
	<b>LaPAS PI Code</b>	<b>11600</b>	
	<b>Level</b>	<b>Key</b>	
Performance Indicators:			
	Input	LSRC on-site personnel perform equine drug testing on at least 15 horses per race day.	
	Output	Results of the equine testing are reported and rulings are issued for horses testing positive. Percentage is determined by number of positive results divided by number of horses tested.	
	Outcome	Strong regulatory controls and strict penalties deter abuse. Horses are protected from abuse and outcomes of races are protected from illegal manipulation and medications.	
	Efficiency	Number of equine positives stay within 5% of projected performance standards, indicating successful regulation.	
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment.	
	Principal stakeholders	Jockeys, trainers, horse owners, employees, Racing associations, veterinarians Laboratories who do the drug tests Welfare of horses and integrity of the sport will be protected.	
	External factors	Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.	

01-254 Louisiana State Racing Commission - Horse Racing Veterinary Program										
<b>GOAL FOUR</b>	Through the Veterinary Program to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medications and to keep records of the inspections, soundness of horses and of racing accidents.									
<b>OBJECTIVE 4</b>	LRC Veterinary Activity will perform daily equine inspections and medical tests of insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport; and will test at least 15 horses each live race day. Also to maintain records and reports of evidence of cases, treatments, etc.									
	Strategy 4.2	Schedule and perform equine inspections prior to every live TH and QH race in Louisiana								
		<b>A.</b>	Maintain monthly records of inspections.							
		<b>B.</b>	Publish reports of examinations, injuries, and accidents.							
<b>Links</b>	Transparent, Accountable, and Effective Government Economic development Children's budget Link Not applicable Human Resource Policies Beneficial to Women and Families Link: Flexible hours and working conditions. Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable									
		<b>Performance Indicator Number</b>	<b>2</b>							
		<b>Performance Indicator Name</b>	<b>Number of pre race inspections conducted</b>							
		<b>LaPAS PI Code</b>	<b>22286</b>							
		<b>Level</b>	<b>Supporting</b>							
Performance Indicators:										
		Input	LSRC on-site personnel perform pre race inspections on approximately 80-100 horses a day.							
		Output	Horses with physical problems are barred from racing and statistics are maintained							
		Outcome	Sounder horses are racing in Louisiana resulting in fewer accidents and breakdowns Horses are protected from abuse and outcomes of races are protected from illegal manipulation and medications							
		Efficiency	99% of all horses racing are inspected before the race							
		Quality	Stronger, healthy horses help to prevent injuries and breakdowns resulting in safer racing with significant reduction In risks. Assurance to the public of regulatory controls to . protect all racing participants in a safe environment.							
		Principal stakeholders	Horses racing, Jockeys, trainers, horse owners, employees, Racing associations, veterinarians Welfare of horses and integrity of the sport will be protected.							
		External factors	Strong veterinary program is necessary to protect riders, horses, and public from injuries and legal actions in a very physical sport.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Veterinary Program</b>									
<b>GOAL FOUR</b>	<b>Through the Veterinary Activity to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medications and to keep records of the inspections, soundness of horses and of racing accidents</b>								
<b>OBJECTIVE 4</b>	LRC Veterinary Activity will perform daily equine inspections and medical tests of insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport; and will test at least 15 horses each live race day. Also to maintain records and reports of evidence of cases, treatments, etc.								
	Strategy 4.3	LRC Veterinarians will keep records and Publish the inspections, soundness of horses and of racing accidents.							
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link				Not applicable				
	Human Resource Policies Beneficial to Women and Families Link:						Flexible hours and working conditions.		
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):						Not applicable		
	<b>Performance Indicator Number</b>			<b>3</b>					
	<b>Performance Indicator Name</b>			<b>Percentage of horses injured while racing</b>					
	<b>LaPAS PI Code</b>			<b>22287</b>					
	<b>Level</b>			<b>Supporting</b>					
<b>Performance Indicators:</b>									
	Input	LSRC on-site Veterinarians perform pre race inspections on approximately 80-100 horses a day.							
	Output	Horses with physical problems are barred from racing and statistics are maintained							
	Outcome	Sounder horses are racing in Louisiana resulting in fewer accidents and breakdowns Horses are protected from abuse and outcomes of races are protected from illegal manipulation.							
	Efficiency	99% of all horses racing are inspected before the race.							
	Quality	Stronger, healthy horses help to prevent injuries and breakdowns resulting in safer racing with significant reduction In risks.							
	Principal stakeholders	Horses racing, Jockeys, trainers, horse owners, employees, Racing associations, veterinarians Welfare of horses and integrity of the sport will be protected.							
	External factors	Strong veterinary program is necessary to protect riders, horses, and public from injuries and legal actions in a very physical sport.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Veterinarian Program</b>											
<b>GOAL FOUR</b>		<b>Through the Veterinary Activity to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medications and to keep records of the inspections. soundness of horses and of racing accidents.</b>									
<b>OBJECTIVE 4</b>		LRC Veterinary Activity will perform daily equine inspections and medical tests of insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport; and will test at least 15 horses each live race day. Also to maintain records and reports of evidence of cases, treatments, etc.									
Strategy 4.4		LRC Veterinarians will keep records and Publish the inspections, soundness of horses and of Catastrophic Breakdowns.									
<b>Links</b>		Transparent, Accountable, and Effective Government Economic development Children's budget Link Not applicable Human Resource Policies Beneficial to Women and Families Link: Flexible hours and working conditions. Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other): Not applicable									
		<b>Performance Indicator Number</b>		<b>4</b>							
		<b>Performance Indicator Name</b>		<b>Percentage of horses with catastrophic injuries while racing</b>							
		<b>LaPAS PI Code</b>		<b>22288</b>							
		<b>Level</b>		<b>Supporting</b>							
<b>Performance Indicators:</b>											
		Input		LSRC on-site veterinarians perform pre race inspections on approximately 80-100 horses a day.							
		Output		Horses with physical problems are barred from racing and statistics are maintained							
		Outcome		Sounder horses are racing in Louisiana resulting in fewer accidents and breakdowns Horses are protected from abuse and outcomes of races are protected from illegal manipulation and medications.							
		Efficiency		99% of all horses racing are examined before the race							
		Quality		Stronger, healthy horses help to prevent injuries and breakdowns resulting in safer racing with significant reduction In risks.							
		Principal stakeholders		Horses racing, Jockeys, trainers, horse owners, employees, Racing associations, veterinarians Welfare of horses and integrity of the sport will be protected.							
		External factors		Strong Veterinary program is necessary to protect riders, horses, and public from injuries and legal actions in a very physical sport.							

<b>01-254 Louisiana State Racing Commission - Horse Racing Program/Licensing and Regulatory Activity</b>									
<b>GOAL FOUR</b>	<b>Through the Veterinary Program to perform pre-race inspections of all horses racing in Louisiana while applying the RCI model racing rules for medications and to keep records of the inspections, soundness of horses and of racing accidents</b>								
<b>OBJECTIVE 4</b>	LRC Veterinary Activity will perform daily equine inspections and medical tests of insure horse performance and compliance with medication rules for the welfare of the horses and integrity of the sport; and will test at least 15 horses each live race day. Also to maintain records and reports of evidence of cases, treatments, etc.								
	Strategy 4.5	Veterinary Activity will test at least 15 horses each live race day with an annual total of 10,500 Equine Sample Tested.							
<b>Links</b>	Transparent, Accountable, and Effective Government								
	Economic development								
	Children's budget Link	Not applicable							
	Human Resource Policies Beneficial to Women and Families Link:					Flexible hours and working conditions.			
	Other Links (TANF, Tobacco Settlement, Workforce Development Commission, or Other):					Not applicable			
	<b>Performance Indicator Number</b>	<b>5</b>							
	<b>Performance Indicator Name</b>	<b>Number of equine samples tested annually</b>							
	<b>LaPAS PI Code</b>	<b>1057</b>							
	<b>Level</b>	<b>Supporting</b>							
Performance Indicators:									
	Input	LSRC on-site personnel perform equine drug testing on at least 15 horses per race day.							
	Output	Results of the equine testing are reported and number tested are counted.							
	Outcome	Strong regulatory controls and strict penalties deter abuse.							
	Efficiency	Number of equine samples tested is within 5% of performance standards indicating consistent and strong regulation.							
	Quality	Horseracing is conducted with honesty and integrity in the State of Louisiana in a controlled environment. Assurance is given of strong regulatory controls designed to protect all racing participants.							
	Principal stakeholders	Trainers, horse owners, employees, horses, Racing associations, drug and alcohol treatment centers, Laboratories who do the drug tests Welfare of horses and integrity of the sport will be protected.							
	External factors	Competition needs to be fair for horseracing in Louisiana to continue to attract horse owners, jockeys and the betting public.							